Evaluating the Med Spa Opportunity: First Steps

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This presentation posted at www.prestonwynne.com

Who ARE you guys, anyway?





- Spas gone med?
- Docs gone spa?
- Investors?
- Curiosity Seekers?
- Innocent Bystanders?

Who we are...



- SpaManagementEducators
- Consultants to the spa industry for 12 years
- Spa Operators for 22 years: day spa and hotel spa



Preston Wynne Spa, Saratoga, CA

Top 4 Reasons Not to Start a Med Spa



- I love going to spas!
- Managed Care is killing us
- My wife/husband/ daughter/son/ hairdresser wants to run a spa
- I just bought this amazing Victorian house



Key Ingredients of a Great Med Spa



- 1. A great idea
- 2. A great team
- 3. A great deal more money than you think.



Your Great Idea...



- Me Too Med Spa
- Kitchen Sink Spa
- Synergy Spa
- Blue Ocean Spa



(It's only a great idea if customers think so!)

Me Too Spa



- We need to add (medical programs, spa services) to keep up with the competition
- Dr. Jones just opened a med spa a block away!
- Hey, Dr. Smith wants to be our medical director!



Too Much of a Good Thing?



- Saturation is a growing reality
- Just "being" a med spa doesn't differentiate you
- The rules of business apply: you must be different, better, special!



Everything-but-the-Kitchen-Sink Spa



- Ayurveda! Botox! Colonics! Eyelash extensions! (You want it, we got it!)
- If we keep adding services, eventually we'll make some money.
- Our clients want convenient, one-stop shopping. REALLY?



Great Ideas are Focused.



- Grow rich in your niche! Specialize!
- "A little bit medical"
- Innovation vs. complexity
- What's your Model T service/product?



GREAT ideas answer the question, "So What?"

Synergy Spa



- Our core competency is complemented by our new services
- This combination of services will drive compelling value for our clients/patients
- This is a natural extension of what we already do well!



Blue Ocean Spa



- We're defining a new market space that makes the competition irrelevant
- We've created a leap in value for our customers and company



Blue Ocean Strategy, W. Chan Kim, Renee Mauborgne

A great med spa starts with a great plan.



Strengths	Weaknesses
Opportunities	Threats

- What you will be is based on who you are now!
- Understand SWOT for the industry, your market, your venture, and for you personally.
- Just because "there's nothing like it in the area" doesn't mean you're a visionary genius

Gaze Increasing the Value of Fas Confidential	Illes Illes It Growth Companies.	Strengths	Weaknesses 1 2 3 4 5 5	Opportunities to exceed plan 1 2 3 4	Threats to making plan 1 2 3 4	Date of Control of Con
Core Values/Beliefs	Purpose (Why)	Targets (Where)	Goals (What)	Actions (How)	Theme	Baseline
Forever	10-30 Years	3-5 years	1 year	Quarter	Quarter / Year	Historical
	Actions To Live Values, Purpose, BHAG 1 2 3 4 5 Check box when assigned	Future Date Revenues Profit Mkt Cap % Gov1 Rev Sandbox / Market Key Thrusts/Capabilities 3-5 Year Provides 1 2 3 4 5 Smart Numbers / KPI	Vear Ending Revenues Profit Gross Margin Cash A/R Days (DSO) US Utilization ODC utilization Rev / US Cons (lyt) Rev / US Cons (lyt) US Cons Headcount % Gov't Rev % New Client Rev Key Initiatives Annual Priorities 1 3 1 or 2 Critical #s	Quarter # Revenues Profit Gross Margin Cash A/R Days (DSO) US Utilization ODC Utilization Rev / US Cons (right) Rev / US Cons (right) US Cons Headcount % Gov't Rev % New Client Rev Rocks & Accountability Quarterity Priorities (Who / When) 1 3 4 5 1 or 2 Critical #s	Annual Theme Name Q1 Theme Actions Scoreboard Design	Quarter # Revenues Profit Gross Margin Cash A/R Days (DSO) US Utilization ODC Utilization Rev / US Cons (/qtr) Rev / US Cons (/qtr) Cons Headcount % Gov't Rev % New Client Rev Year Ending Revenues Profit Gross Margin Cash A/R Days (DSO) US Utilization Rev / US Cons (/qtr) US Cons Headcount % Gov't Rev
	BHAG Big Hairy Audacious Goal	Brand Promise	Elevator Pitch		Celebration/Reward	% New Client Rev

1-Page Strategic Plan

GREAT ONE PAGE STRATEGIC PLAN:

<u>Mastering the Rockefeller Habits</u>, Verne Harnish

Recipe for a Real Business Plan



- The Problem (Need)
- Your Amazing Solution
- The Business Model (how do you make money?)
- Underlying Magic (Your Secret Sauce)
- Marketing and Sales Strategy
- Competitive Analysis

- Management Team
- Financial projections and key metrics
- Current Status, accomplishments to date, timeline, source and use of funds
- 20 pages, max!

From THE ART OF THE START by Guy Kawasaki

Sizing up Competition



- Who is selling the services and products you sell--regardless of the business model?
- Who's not on the radar yet?
- Core (profit-driving)
 customers come from
 within a five mile
 radius



A Great Spa Business...





- Solves a problem
- Fills a Need
- Does it consistently better than everyone else
- Is passionate about customer service
- Continuously improves

Thank you for your attention!



- This presentation is posted at www.pwsuccesssystems.com
- For more business development tools and techniques: subscribe to Preston Wynne's complimentary e mail business update